City of Calistoga Staff Report

TO:

Honorable Mayor and City Council

FROM:

Dan Takasugi, Public Works Director/City Engineer

DATE:

March 4, 2008

SUBJECT:

Consideration of a Resolution Approving Amendment No. 1 to

the Professional Services Agreement with Larry Walker

Associates for Ongoing Permit Assistance Services Related to the City's Current Wastewater Treatment Plant NPDES Permit and the State's General Water Reuse Permit in an Amount Not-

to-Exceed \$50,863

APPROVAL FOR FORWARDING:

James C. McCann, City Manager

ISSUE:

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7 8 Consideration of a resolution approving Amendment No. 1 to the Professional Services Agreement with Larry Walker Associates for ongoing permit assistance services related to the City's current Wastewater Treatment Plant NPDES permit and the State's General Water Reuse Permit in an amount not-to-exceed \$50,863.

RECOMMENDATION:

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Adopt a Resolution.

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BACKGROUND/DISCUSSION:

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19 20 The City of Calistoga Wastewater Treatment Plant (WWTP) was issued a National Pollutant Discharge Elimination System Permit (NPDES Permit) in December, 2006, by the San Francisco Bay Regional Water Quality Control Board (RWQCB). Under this permit, the City may discharge treated effluent to the Napa River during the wet season (October 1st through May 15th) as long as specific dilution requirements in the river are met. During the remainder of the year, river discharge is prohibited and all effluent produced at the WWTP must be stored or recycled.

21 22 Resolution Approving Amendment No. 1 to the Professional Services Agreement with Larry Walker Associates for Ongoing Permit Assistance Services Related to the City's Current WWTP NPDES Permit and the State's General Water Reuse Permit March 4, 2008 Page 2 of 2

- The monitoring and reporting requirements associated with the City's WWTP
 NPDES permit have become more onerous and complex, and the RWQCB has
 imposed mandatory fines for certain permit violations. LWA is very familiar with our
 current permit and, since January of 2001, has been providing ongoing assistance
 related to the City's permit monitoring and reporting requirements.
 - The City of Calistoga recently updated its Recycled Water Use Program to be consistent with conditions specified in the State's General Water Reuse Permit, also with assistance from LWA. In May of 2005, the RWQCB and the State Department of Health Services granted the City formal approval to operate its recycled water program under the State's General Water Reuse Permit. The General Water Reuse Permit delegates regulatory authority to the City, and requires the City to monitor and report all activities utilizing recycled water within its jurisdiction.
- 37 Staff requested and received from LWA a proposal to provide additional ongoing 38 permit assistance for both the WWTP NPDES Permit and the General Water Reuse 39 Permit. Staff has reviewed the proposal, determined that the services are necessary 40 and reasonable, and recommends that Amendment No. 1 to the agreement with 41 Larry Walker and Associates be approved. A copy of the proposal is attached to the 42 proposed agreement. The total cost of these additional services is \$50,863 and cover fiscal years 07/08 and 08/09. The total amount of the original contract plus 43 Amendment No. 1 is \$87,938. 44

FISCAL IMPACT:

The adopted Fiscal Year 07/08 Wastewater Enterprise Budget includes funding for the Fiscal Year 07/08 work (\$22,358). The Fiscal Year 08/09 Budget will identify the funds (\$28, 505) for the services for that period.

ATTACHMENTS:

54 1. Resolution

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55 2. Professional Services Agreement

RESOLUTION 2008-

RESOLUTION OF THE CITY COUNCIL OF THE CITY OF CALISTOGA, COUNTY OF NAPA, STATE OF CALIFORNIA, APPROVING AMENDMENT NO. 1 TO THE

PROVING AMENDMENT NO. 1 TO THE PROFESSIONAL SERVICES AGREEMENT WITH LARRY WALKER AND ASSOCIATES FOR ONGOING PERMIT ASSISTANCE SERVICES RELATED TO THE CITY'S WWTP NPDES PERMIT AND THE STATE'S GENERAL WATER REUSE PERMIT

Ţ	WHEREAS, the City of Calistoga Wastewater Treatment Plant Operates under a National Pollutan
2	Discharge Elimination System (NPDES) Permit that includes certain monitoring and reporting requirements
3	and
4	
5_	WHEREAS, the City of Calistoga operates its Recycled Water Program under the State's Genera
6	Water Reuse Permit which requires the City to monitor and report all recycled water activities within its
7	jurisdiction; and
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9	WHEREAS, the City requires professional services to assist in the monitoring and reporting
10	requirements of both of these permits; and
11	requirements of both of these permits, and
12	WHEREAS, the City of Calistoga entered into an agreement on August 16, 2005, with Larry Walke
13	Associates for Ongoing Permit Assistance associated with the NPDES and Recycled Water User Permits; and
14	Associates for Origonity Fermit Assistance associated with the NFDES and Necycled Water Oser Fermits, and
	MILEDEAC Lawrelling Approinted and the Oike of College and the appropriate for the second the approximate for the second
15	WHEREAS, Larry Walker Associates and the City of Calistoga wish to amend the contract to include
16	additional ongoing permit services; and
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18	WHEREAS, Larry Walker Associates has submitted a proposal for these additional services dated
19	February 25, 2008, in the amount of \$50,863; and
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21	WHEREAS, staff has reviewed said proposal, found that the professional services proposed are
22	reasonable and necessary, and recommends that Amendment No. 1 to the agreement with Larry Walker and
23	Associates be approved.
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25	NOW, THEREFORE BE IT RESOLVED that the City Council of the City of Calistoga hereby approves
26	Amendment No. 1 to the Professional Services Agreement with Larry Walker and Associates in the amount of
27	\$50,863 for ongoing permit assistance related to the City of Calistoga Wastewater Treatment Plant NPDES
28	Permit and the State's General Water Reuse Permit; and
29	· ·
30	BE IT FURTHER RESOLVED that the City Council of the City of Calistoga hereby authorizes the City
31	Manager to execute the required documents subject to review and approval by the City Attorney.
32	than age, to entertain the required account of the resident and appropriately the entertainer.
33	PASSED, APPROVED, AND ADOPTED by the City Council of the City of Calistoga at a regular
34	meeting held this 4 th day of March, 2008, by the following vote:
35	Theeting held this 4 day of march, 2000, by the following vote.
36	AYES:
	NOES:
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38	ABSTAIN/ABSENT:
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41	JACK GINGLES, Mayor
42	ATTEST:
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45	SUSAN SNEDDON, City Clerk

AMENDMENT NO. 1 TO THE PROFESSIONAL SERVICES AGREEMENT BETWEEN THE CITY OF CALISTOGA AND LARRY WALKER ASSOCIATES

Ongoing Permit Assistance Services Related to the
City's Current Wastewater Treatment Plant
NPDES Permit and the State's General Water Reuse Permit
(Authorizing Agreement No. 0124
Amending Agreement No. ____)

THIS AMENDMENT NO. 1 to the Professional Services Agreement between the City of Calistoga and Larry Walker Associates, for ongoing permit assistance services related to the City's current Wastewater Treatment Plant NPDES Permit and the State's General Water Reuse Permit (hereinafter Amendment No. 1) is hereby entered into as of the 4th day of March, 2008, by and between the City of Calistoga, a municipal corporation (hereinafter referred to as "City") and Larry Walker Associates, (hereinafter referred to as "Consultant").

RECITALS

WHEREAS, City and Consultant have previously entered into a Professional Services Agreement for ongoing permit assistance services related to the City's current Wastewater Treatment Plant NPDES Permit and the State's General Water Reuse Permit, said Agreement being dated August 16, 2005 (hereinafter referred to as "Agreement"); and

WHEREAS, City and Consultant now desire to enter into this Amendment No. 1 to provide additional ongoing permit assistance relating to the City's Wastewater Treatment Plant NPDES Permit and the State's General Water Reuse Permit.

NOW, THEREFORE, the parties do hereby mutually agree to amend the Agreement as follows:

- 1. Under Paragraph 1, Scope of Services, Subsection A is added as follows:
- A. Subject to such policy direction and approvals as the City through its staff may determine from time to time, Consultant shall perform the additional ongoing permit assistance services set forth in Consultant's letter dated February 25, 2008. (See Exhibit "A".)
- 2. Under Paragraph 3, <u>Compensation and Method of Payment</u>, Subsection A and C are revised as follows:

- A. <u>Compensation</u>. The compensation to be paid to Consultant shall be at the fees included in the Agreement (\$37,075) and also as indicated in Exhibit "A," being the "Scope of Services for Ongoing Permit Assistance related to the City's Wastewater Treatment Plant NPDES Permit and the State's General Water Reuse Permit" dated March 4, 2008, attached hereto and incorporated herein by reference (\$50,863). However, in no event shall the total amount exceed Eighty Seven Thousand Nine Hundred Thirty-eight Dollars (\$87,938), with such amount including both the original Agreement amount and the additional fees associated with this Amendment No. 1. Payment by City under this Agreement shall not be deemed a waiver of defects, even if such defects were known to the City at the time of payment.
- C. <u>Changes in Compensation</u>. Consultant will not undertake any work that will incur costs in excess of the amount of Eighty Seven Thousand Nine Hundred Thirty-eight Dollars (\$87,938.00).
- 3. Except as specifically modified by Amendment No. 1, all other terms and conditions of the Agreement shall remain in full force and effect.

IN WITNESS WHEREOF, the City and Consultant have executed this Amendment No. 1 as of the date first above written.

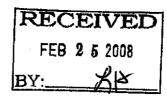
CITY OF CALISTOGA	LARRY WALKER ASSOCIATES
By: James C. McCann Title: City Manager	By: Gil Wheeler Title: Vice-President
ATTEST:	APPROVED AS TO FORM:
Susan Sneddon City Clerk	Michelle Marchetta Kenyon City Attorney

250 Lafayette Cr, Suite 200 Lafayette, CA 94549

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925.962.9700 925.962.9701 fax www.lwa.com

February 25, 2008



L A R R Y W A L K E R

Mr. Dan Takasugi
Public Works Director/City Engineer
City of Calistoga
414 Washington Street
Calistoga, CA 94515

Subject: Scope of Services for Ongoing Water/Wastewater Permit Assistance to the City of Calistoga (January 1st, 2008 to June 30th, 2009)

Dear Mr. Takasugi:

The City of Calistoga has requested a scope of services and cost estimate from Larry Walker Associates (LWA) for assistance with several activities associated with the NPDES and Recycled Water Use Permits. The following Scope of Services describes the tasks required to assist the City of Calistoga during the remaining months of the 2007/08 Fiscal Year and the entire 2008/09 Fiscal Year. The tasks specified below include review or assistance with preparation of Self-Monitoring Reports and various Annual Reports, general consulting on NPDES or Recycled Water Permit issues, pollution prevention program assistance, implementation of the Disinfection Byproducts Compliance Schedule, and Napa River collaborative monitoring. A cost estimate is attached which shows the estimated amount of time for services performed by LWA. The cost estimate is presented in terms of the specific tasks required and includes the number of hours for each LWA staff member that is expected to assist with the project. LWA's current hourly rate sheet (through 6/30/08) is also included for your information.

Task 1 - Review or Assist with Preparation of SMRs and Annual Reports

Monthly Self-Monitoring Reports and various Annual Reports are specified as conditions of Calistoga's NPDES and Recycled Water Permits and must be submitted to the Regional Water Board. Annual reporting is required for the Dunaweal Wastewater Treatment Plant, the Pollutant Minimization Program, the Recycled Water Program, and the Kimball Water Treatment Plant. When requested, LWA will review draft reports prepared by Calistoga staff to ensure completeness and identify any issues of concern for permit compliance.

FY 2007/08 Activities. LWA will prepare the 2007 Pollutant Minimization Program Annual Report in a format that can be easily updated in subsequent years by Calistoga staff.

FY 2008/09 Activities. No additional activities identified.

Task 2 - General Consulting

Under the General Consulting task, funds are allocated to assist the City with new or emerging issues that were not included under the other identified contract tasks. During previous years, this task was used for securing approval of Supplemental Environmental Projects, advising staff on preparations for site inspections, investigating emergency discharge approval procedures, researching aquatic pesticide permitting requirements, and following TMDL developments. Upon request of Calistoga staff, LWA will utilize these funds for assistance with any special issues that may arise.

FY 2007/08 Activities. No special activities have been identified for this time period. Work will be conducted under direction of Calistoga staff.

FY 2008/09 Activities. No special activities have been identified for this time period. Work will be conducted under direction of Calistoga staff.

Task 3 – Pollution Prevention Assistance

As part of its NPDES permit, Calistoga is required to undertake pollution prevention activities to reduce the amount of pollutants received at the wastewater treatment plant. Pollutants of concern include constituents identified by the Water Board that could cause or contribute to an exceedance of water quality objectives in the Napa River. For Calistoga, these constituents include mercury, cyanide, chlorodibromomethane, dichlorobromomethane, copper, and oil and grease. LWA will assist Calistoga in implementing basic pollution prevention activities to identify the sources of these constituents and reduce contributions from these sources.

FY 2007/08 Activities. LWA will compile an inventory of businesses in Calistoga to identify potential sources of copper, mercury, cyanide, and oil and grease. LWA will also produce outreach materials for dentists and restaurants.

FY 2008/09 Activities. LWA will distribute outreach materials to restaurants and dentists; develop Best Management Practices (BMPs) for copper sources (e.g., vehicle service facilities, carwashes, machine shops); and develop BMPs for cyanide sources (e.g., hospitals and spas).

Task 4 - Disinfection Byproducts Compliance Schedule

The Calistoga NPDES Permit contains interim limits and a compliance schedule for two disinfection byproducts: chlorodibromomethane and dichlorobromomethane. The compliance schedule contains specific actions to be completed by the City including monitoring influent concentrations, identifying how these disinfection byproducts are produced, and determining how they can be controlled in order to meet final effluent limits. LWA will assist Calistoga in implementing the compliance schedule provisions.

FY 2007/08 Activities. LWA will review studies completed by other dischargers on the formation of dichlorobromomethane and chlorodibromomethane to determine if the results of those studies can be applied to Calistoga WWTP operations. LWA will summarize the findings in a technical memorandum for submittal to the Regional Water Board. (Permit specified deadline of 8/1/07.) LWA will also review monitoring data to determine if influent sources of dichlorobromomethane and chlorodibromomethane can be identified. LWA will then assist Calistoga staff in preparing a report for submittal to the Regional Water Board that presents the data and findings. (Permit specified deadline of 7/1/08.)

FY 2008/09 Activities. LWA will assist Calistoga staff in preparing a Work Plan to assess chlorine dosage and the formation of chlorodibromomethane and dichlorobromomethane at the Calistoga WWTP. The Work Plan must be submitted to the Water Board for approval by 9/1/08. Once the Work Plan is approved, LWA will assist Calistoga staff with implementation of Disinfection Byproducts Study.

Task 5 - Napa River Collaborative Monitoring

The Calistoga NPDES Permit specifies that Calistoga must collect or participate in collecting background ambient receiving water monitoring data for priority pollutants. This information is used by the Water Board to perform reasonable potential analyses and to calculate effluent limitations during the next permit cycle. The permit provision may be met by monitoring through the Collaborative Napa River Receiving Water Study or a similar ambient monitoring program for the Napa River. Monitoring of the Napa River upstream of wastewater discharges has been undertaken since 2002 through a collaborative effort funded by the City of Calistoga, City of St. Helena, and the Town of Yountville. The three dischargers have agreed to collect one background sample per year to assemble a representative dataset for the next permit reissuance. LWA will collect the samples, deliver the samples to the analytical laboratory, specify analytical procedures to the laboratory, review the data and quality control procedures, and summarize the results in a technical memorandum to all three dischargers.

FY 2007/08 Activities. LWA will collect one background Napa River sample, have the sample analyzed for all pollutants of concern, review the data, and present the data in a technical memorandum to Calistoga.

FY 2008/09 Activities. LWA will collect one background Napa River sample, have the sample analyzed for all pollutants of concern, review the data, and present the data in a technical memorandum to Calistoga.

Task 6 - Project Management

LWA activities under this task will include attendance at one meeting per year in Calistoga, managing budgets and schedules, and preparing monthly progress reports for Calistoga staff.

FY 2007/08 Activities. No additional activities have been identified. Work will be conducted as needed to manage the identified projects.

FY 2008/09 Activities. No additional activities have been identified. Work will be conducted as needed to manage the identified projects.

We are looking forward to continuing our work with the City on its water and wastewater permitting issues. Please give me a call if you have questions or need any additional information.

Sincerely,

Denise H. Conners

Senior Engineer

Attachments:

Cost Estimate for Ongoing Water/Wastewater Permit Assistance (FY 07/08)
Cost Estimate for Ongoing Water/Wastewater Permit Assistance (FY 08/09)

LWA 2007/08 Rate Schedule

City of Calistoga Professional Services by Larry Walker Associates

Estimated Costs for Ongoing Water/Wastewater Permit Assistance (January 1, 2007 to June 30, 2008)

				LWA Labor Hours	T-Surs						L	Γ
		Project	Project	·	<u>"</u>	Project	Contract					
		Advisor:	Manager	نۆ	٠.	ង	Admin:					
		<u>5</u>	Denise	Betsy	Gorman	Kate	Sue	į		Office Of	Total	<u> </u>
Task	Proposed Task	Wheeler	Conners	Elzufon	Lau	Lundberg	Fisher	Total	Labor	Direct	Project	ن و
ġ.	Paview or Acciet with Prenamich of SMRs and Annual Reports	CZZ¢	\$1/0	3200	₩L	351.6	DCL.	SIZOL	Š	COSTS	2000	2
-	Action of Assist with Preparation of months		2						·	,		
	and the Applied Reports required by the NPDES											
	and Recorded Water Permits (e.g., SMRs											
	Wastewater AR, Recycled Water AR).		8		ო			49	8770		\$770	2
	- Prepare 2007 Pollutant Minimization Program									-		
	Annual Report			24				24	\$4,800	\$100	(2)	욼
	Total for Task 1	0	2	24	3	0	0	59	\$5,570		\$5,670	070
2	General Consulting											
	 Answer staff questions, address permit issues 											-
	that may arise, update staff on new regulatory											
	requirements.	2	12					14	\$2,550		\$2,5	250
	Total for Task 2		12	0	O	0	0	14	\$2,550		\$2,550	8
٣	Pollution Prevention Assistance										L	
	 Compile Business Inventory. 			2	8			2	\$1,520		\$1,520	220
	 Compile and produce outreach materials for 											
	dentists and restaurants.			2	8	٠		9	\$1,520	\$500 ((3) \$2,020	220
	Total for Task 3	0	0	4	91	0	0	20	\$3,040	_	1	<u> </u>
4	Disinfection Byproducts Compliance Schedule											
	 Review recent studies on the formation of 											
	dichloro- and chlorodibromomethane. Summarize											
	results, determine if they can be applied to the											
	Calistoga WWTP, and prepare technical memo											
	for submittal to the Water Board. (Due 8/1/07)		5,75		16.5			22.25	\$3,316		\$3,316	316
	 Review influent data to determine source of 											
	dichloro- and chlorodibromomethane. Prepare											
	neoort for Water Board to summarize data and											
	findings. (Due 7/1/08)		2			80		5	\$1,390		\$1,420	420
,	Total for Task 4	0	2	0	0	8	0	32.25	\$4,706	\$30		736
u)	Napa River Collaborative Monitoring											
	 Collect background Napa River sample, analyze 											
	sample for all pollutants of concern, review data,											
	summarize data in technical memorandum. (4)										\$4,742	742
	Total for Task 5	-									\$4,742	742
9	Project Management										L	
	 Prepare monthly progress reports, track budgets 											
	and schedules, attend one meeting to discuss											
	contract implementation.		3				4	7	\$1,045	┪	(5) \$1,120	1 <u>2</u> 0
	Total for Task 6	0	3	0	٥	0	4	7	\$1,045	\$75	\$1,120	120
	Total Project Costs (1)	~	13	88	49	8	4	102.25	\$16,911	\$605	\$22,358	358
Notes	(1) The cost estimate for this protect is based on best available information. LWA will provide monthly process recorts to the City which will transfer pro-	information.	WA will provide	morthly process	s recorts to the	City which wi	itemize the x	thities com	special if it is a property of the special sections of	c Mir sones		

(1) The cost estimate for this project is basied on best available information, LWA will provide monthly progress reports to the City which will itemize the activities completed by task. If it appears that a task budget may be exceeded, LWA will notify the City to discuss a possible approach.

(2) Costs for photocopies and possage.

(3) Production of unbrach meterials.

(4) Amount shown is one-fifth of bota cost for Nagea River monitoring event. Total estimated cost of \$14,225 is to be shared equally between Calisticgs. St. Helena, and Youthville.

(5) Transportation costs for LWA attandance at meetings and site visits.

City of Calistoga Professional Services by Larry Walker Associates

Estimated Costs for Ongoing Water/Wastewater Permit Assistance (July 1, 2008 to June 30, 2009)

L												
		Denigent	Deniger	LWA Labor Hours (2)	Hours (2)	Dentinat	1000					
		October	Managon	Accordance.	Freigner) office	Contract.	_				
		S C	Medical Con-	ASSOCIATE.	Engineer: Engineer:	cugineer:	Hamin:			į		_
- 1	100	5	Denise	Betsy	Gorman	Kate :	e c	- ,		O Per	Total	<u>-</u>
\$ 5		WINCHEL COOK	CABO	Canon	ביוני	Lundiperg	Fisher	10 E	Tabor	ביופנו	Project	<u>ت</u>
-	Review or Assist with Preparation of	Annual Rei	ports	2074	200	2	2		Š	200	20202	2
			9									•
	- Review and/or assist with preparation of monthly							-				
	and the Annual Reports required by the NPDES							-				
	and Recycled Water Permits (e.g., SMRs, PMP		•	•	,	•		;	3			
	Total for Total for Total for Total	١	?	7	4	7	ļ	=	\$1,820		\$1,820	8
7	General Consulting			1			•	5	\$1,820		31,820	25
	 Answer staff questions, address permit issues 	 _						. =				
	that may arise, update staff on new regulatory											
	requirements.		24					8	\$5,220		\$5,220	8
ľ	Total for Task 2	4	24	0	0	0	0	58	\$5,220		\$5,220	9
m	Pollution Prevention Assistance							_			L	
	 Distribute outreach materials to restaurants and 							-				
	dentists,			N		ส		22	\$3,200	\$75	(3) \$3.275	57.
_	 Develop BMPs for copper sources (vehicle 									Т	1	Ţ
	service, carwashes, machine shops), develop											
	BMPs for cyanide sources (hospitals and spas).			4		16		8	\$3,040	\$500	(4) \$3.540	07
	Total for Task 3	0	٥	9	٥	36	0	42	\$6.240	_	1	115
4	Disinfection Byproducts Compliance Schedule											
	 Prepare Work Plan to assess chlorine dosage 							_				
	and the formation of chlorodibromomethane and							-				
	dichlorobromomethane, Submit Work Plan to											
	Regional Water Board for approval. (Due 9/1/08)	7	4		24			8	\$4.770	830	(5) \$4.800	8
	 Assist with implementation of Disinfection 									Т	1	
	Byproducts Study.		9		æ			4	\$2.280	\$75	(3)	:8
	Total for Task 4	1 2	4	0	24	0	•	8	050,73	Г	\$7.155	12
'n	Napa River Collaborative Monitoring											
	Coilect background Napa River sample, analyze							-				
	sample for all collutants of concern review data											
	summarize data in technical memorandum (6)							=				
	Total for Task 5									1	20000	3 5
۵	Project Management							-			20,000	3
	 Prepare monthly progress reports, track budgets 											
	and schedules, attend one meeting to discuss											
	contract implementation.		8				7	5	\$2.420	\$75	(3) \$2,495	50
	Total for Task 6	0	8	o	0	0	7	15	\$2,420	Т	_	8
	Total Project Costs (1)	9	38	8	28	88	_	126	\$22,750	5572	528 505	ğ
	Notes: (1) The cost estimate for this porient is based on bost available adams for	1						į			- d	;

(1) The cost estimate for this project is based on bost available information. LWA will provide monthly progress reports to the City which will itemize the activities completed by task. If it appears that a task budge may be exceeded. LWA will notify the City to discuss a possible approach.

Why cost per hour it systemed based on expected rate increases.

(3) Transportation cast for VMA standance at meetings and site visits.

(4) Production of outeach materials.

(5) Costs for postage and/or photocopies.

(5) Costs for postage and/or photocopies.

LARRY WALKER ASSOCIATES

Rate Schedule Effective July 1, 2007 – June 30, 2008

PERSONNEL	Rate \$/Hour	REIMBURSABLE COSTS
Principals		Travel:
Larry Walker	\$225.00	Local mileage • Current IRS rate
Tom Grovhoug	\$225.00	Transportation • Actual expense
Gil Wheeler	\$225.00	Auto rental • Actual commercial rate
Mack Walker	\$225.00	Fares • Actual expense
Ashli Cooper Desai	. \$225.00	Room • Actual expense
Associates		Subsistence (1) • \$48.00 per day
Karen Ashby	\$200.00	
Betsy Elzufon	\$200.00	Report Reproduction and Copyling:
Brian Laurenson	\$200.00	Actual outside expense
Robert Smith	\$200.00	\$0.08 per black and white copy, in-house
Claus Suverkropp	\$200.00	• \$0.89 per color copy, in-house
Senior Staff		• \$1.95 per binding, in-house
Denise Conners	\$175.00	7 por m
Kristine Corneillie	\$175.00	Special Postage and Express Mail:
Stephen McCord	\$175.00	· · · · · · · · · · · · · · · · · · ·
Chris Minton	\$175.00	Actual expense
Mitch Mysliwiec	\$175.00	
Shelli St. Clair	\$175.00	Other Direct Costs:
Mike Trouchon	\$175.00	Actual expense
Project Staff		
David Martinez	\$150.00	Daily Equipment Rental Rates:
Airy Krich-Brinton	\$140.00	All single parameter field meters
Alina Constantinescu	\$140.00	(pH, EC, D.O., Turbidity) \$25.00 each
Gorman Lau	\$140.00	Multi-parameter field meters \$35.00
Laura Foglia	\$140.00	Peristaltic Sampling Pump \$35.00
Rachel Terpstra	\$140.00	Professional grade GPS unit \$25.00
Susan Fishel	\$130.00	• Digital Flow Meter \$45.00
Tracy Krueger	\$130.00	• Digital Fluorometer \$45.00
Michael Marson	\$130.00	Multi-parameter Data Sonde \$200.00
Kathryn Walker	\$130.00	♥ Withiti-parameter Data Softue \$200.00
Kate Lundberg	\$120.00 \$405.00	A. I f A
Seth Derrick	\$105.00 \$105.00	Subcontractors:
Kathy Green	\$105.00 \$00.00	Actual expense plus 10% fee
Jodi Cope	\$90.00	The state of the s
Greg Reide	\$90.00	Note: (1) Charged when everyight ladging is required
Alyssa Glimm	\$65.00	Note: ⁽¹⁾ Charged when overnight lodging is required.